

# Sky Interim Report 2007

British Sky Broadcasting Group plc



## OPERATIONAL HIGHLIGHTS

New customer additions of 757,000 in the half year  
Net customer growth in the half year of 265,000 to 8.441 million  
Record growth in Sky+ boxes to 2.13 million, in 1.97 million households  
HD subscribers increased to 184,000, establishing Sky's leadership in HD  
Good progress on Sky Broadband with gross bookings of 343,000 and 259,000 activated customers by 28 January 2007<sup>1</sup>  
Broadband network roll-out ahead of plan, 771 exchanges unbundled, 50% of the UK<sup>1</sup>

## FINANCIAL HIGHLIGHTS

Revenue increased by 10% to £2,220 million, including £22 million from Sky Broadband and £77 million from Easynet Enterprise  
Adjusted gross margin of 63% up from 60% in the comparable period<sup>2</sup>  
EBITDA of £486 million including losses of £66 million in Sky Broadband and Easynet Enterprise and a net exceptional gain of £59 million  
Operating profit of £395 million including losses of £84 million in Sky Broadband and Easynet Enterprise and a net exceptional gain of £59 million  
Basic EPS of 14.0p (2005/06: 14.9p) and adjusted EPS of 11.3p (2005/06: 14.7p)<sup>3</sup>  
Interim dividend increased by 20% to 6.6 pence per share

<sup>1</sup> Broadband data stated as at 28 January 2007. As at 31 December 2006 gross bookings were 252,000 with 193,000 activated customers.

<sup>2</sup> Adjusted gross margin excludes an exceptional gain from a third party channel provider of £65 million accounted for within programming expenses.

<sup>3</sup> Adjusted EPS excludes mark-to-market derivative financial instruments that do not qualify for hedge accounting, an exceptional gain of £65 million and an exceptional charge of £6 million.

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# Chief Executive Officer's statement

In the last six months we have achieved a number of important milestones in building our business for the future. Sales of new Sky boxes were the highest for six years, Sky+ broke through the two million barrier and Sky HD almost doubled in size after a strong Christmas sales period. With over one in four of our customers now taking an additional service from Sky, more people are choosing more of our products than ever before.

At the end of our first full quarter as a broadband provider, benefits are starting to flow through the business. Sky Broadband is attracting new and existing customers with more than two-thirds opting for our faster, paid-for products. The roll-out of our all-IP broadband network is progressing ahead of schedule. As a result, we now reach more households than the entire UK cable network with our 'See, Speak, Surf' combination of TV, telephony and broadband products.

We are committed to making a difference with energy efficiency and climate change. Sky was recognised recently as a National Energy Efficiency Champion and I want to thank all our staff for making this possible.

In 2007, we will continue to drive towards our goal of being the leader in entertainment and communications in the UK and Ireland. We're on track for our targets and our expansion into broadband and telephony positions us well to take advantage of a growing opportunity in a £20 billion industry.

James Murdoch  
Chief Executive Officer



# Operational Review

## OVERVIEW

We continued to see a strong sales performance in the half year to 31 December 2006. Sales of new Sky subscriptions ('gross additions') were the highest for six years and we surpassed two million Sky+ boxes and six million Sky Sports customers<sup>4</sup> in the run up to Christmas. Our new product launches are proceeding well and over a quarter of our customers now take more than one product from Sky. Sky Broadband has made an encouraging start and sales of Sky HD almost doubled in the second quarter with 88,000 new customers. Overall net additions were also strong, with 265,000 in the half year.

We have moved ahead with our plans to first reduce, and then remove, viewing package discounts in retention and acquisition with a greater use of broadband and telephony. This has resulted in a short-term increase in churn to 11.9%. The Group estimates that around 27,000 customers left Sky's platform during the second quarter as a result of this change in policy. Excluding these customers, churn was around 10.6%. We expect this shift in retention and acquisition strategy will deliver valuable benefits in quality and profitability of the business through the second half of the financial year.

Group operating profit was £395 million. Excluding Sky Broadband, Easynet Enterprise and net exceptional gains, operating profit was £420 million, a year-on-year increase of 1%. Growth was affected by a weaker TV advertising sector, a decline in wholesale revenue, a full half year of CRM depreciation and the high levels of gross additions and upgrades. We expect the second half to benefit from further progress in ARPU, improved marketing efficiencies, a seasonally lighter period of net additions and upgrades and the consequent lower weighting of operating costs.

The Group's expansion into the UK broadband and telephony sectors got off to a good start with 259,000 broadband customers by 28 January 2007. In addition, we are beginning to see the initial benefits to the wider business with around 20% of broadband customers new to Sky and marketing efficiencies leading to lower subscriber acquisition costs ('SAC'), as we are able to spread our fixed marketing spend per subscriber over a broader base. The mix of our broadband subscribers has exceeded our initial expectations with around 70% of our on-net customers opting for a paid-for product. Finally, the roll-out of our IP-based broadband network has proceeded ahead of plan and we now expect to achieve 70% coverage of the UK by the end of June 2007, a full six months ahead of schedule.

The Group took a number of steps throughout 2006 to increase exposure to favourable macro growth trends, particularly online advertising. We announced our world-first partnership with Google, which was a strong endorsement of our broadband offering. The acquisitions of 365 Media Group plc, the online sports advertising sales house Aura and MyKindaPlace further increase our exposure and capabilities in this segment.

On 17 November 2006, we acquired a 17.9% minority stake in ITV plc. ITV is one of Europe's premier broadcasting and production businesses, and holds substantial potential for long-term value creation.

During the half year, the Group recognised an exceptional gain of £59 million, consisting of two items: a £65 million one-off payment received from a third party channel provider as a result of a contractual entitlement to a proportion of the value of certain of its channels; and a £6 million charge within other operating expense as part of our litigation with EDS, an information and technology solutions provider, in relation to work carried out between 2000 and 2002 on our customer relationship management systems.

Two million

SKY+ BOXES SOLD AT HALF YEAR

184,000

HD SUBSCRIBERS AT HALF YEAR

<sup>4</sup> Six million subscribers across all platforms, including Sky residential, cable and Sky business customers.

## OUTLOOK

Looking forward to the second half of the financial year, we are confident in the quality and flexibility of our products together with the value that we offer customers at all levels. This positions us well as we enter a potentially more challenging consumer environment with higher interest rates, and higher competitor activity in the near-term. The new calendar year has got off to an encouraging start with good early response rates from our combined 'See, Speak, Surf' advertising campaign, solidifying our position as a deliverer of real value and quality to consumers.

Our focus in the second half of this financial year is to continue to drive customer demand, accelerate the rate of broadband provisioning to reach over 700,000 customers by the end of June and to extend the roll-out of our broadband network. We also plan to capitalise on the investment in our DTH/DSL platform by introducing a new enhancement, 'Sky Anytime', giving over a million Sky customers at launch the chance to enjoy a selection of the week's best programmes on-demand.

We will continue with our new acquisition and retention strategy, which will result in a short-term impact on churn over the next one to two quarters and we therefore expect net subscriber growth to be in the region of 90,000 to 100,000 over the next six months. This change will deliver valuable benefits to the profitability of the business through the second half of this financial year as well as further growth in ARPU. We remain confident that performance for the full year will be in line with our expectations.

New DTH customers of 432,000 in the second quarter are the highest in six years, and our investment in new products is helping to grow demand. During the half year we reached important achievements in content, reaching six million Sky Sports customers after 16 years of consistent growth and record ratings for Sky One with Terry Pratchett's 'Hogfather' attracting the channel's highest-ever audience for a commissioned programme of 2.8 million viewers.

Total customer net additions increased by 265,000 in the six months to 31 December 2006. Both the mix of products and the balance of packages remain strong: over a quarter of our customers now take more than one product, up from 19% in the prior year. We surpassed sales of two million Sky+ boxes in 2006 and by the end of January 2007 we had reached the same level of Sky+ households<sup>5</sup>. Our premium TV product, Sky HD, is our fastest-selling new TV product launch with 184,000 subscribers in only seven months. We continue to make good progress with Multiroom with 1.2 million subscribers or 15% penetration.

A managed approach to the broadband launch continues to benefit the Group with network roll-out ahead of plan, operating losses and capital expenditure in line with guidance and an accelerating rate of customer growth. A total of 771 exchanges were unbundled by 28 January 2007, and we now expect to achieve 70% coverage of UK households by the end of this financial year, six months ahead of plan.

265,000

CUSTOMER NET  
ADDITIONS IN  
THE HALF YEAR

Six  
million

SKY SPORTS  
CUSTOMERS  
AT HALF YEAR

<sup>5</sup> No additional units are counted for second or subsequent Sky+ boxes within one household.

## Operational Review *continued*

With the strong demand for our pay TV products in the second quarter, we managed our rate of broadband provisioning accordingly in order to maintain high standards of customer service and delivery over the busy Christmas period. On average around 90% of customers are being connected within 15 working days and our success rates on right-first-time provisioning are seeing further improvement.

Initial challenges with our e-sales system meant that the provisioning of broadband lines was slower than we had hoped in the months of November and December. The run-rate of gross bookings has now accelerated to around 28,000 per week in January and we are targeting total broadband customers of more than 700,000 by the end of this financial year.

Gross Sky Broadband bookings reached 343,000 by 28 January 2007 with 259,000 active customers, up from 74,000 at the end of October, and 44,000 at the end of September, with 87% on-net. Of these on-net customers approximately 70% opted for a paid-for package, and although it is still early days in our broadband plan, nearly one in five broadband customers was new to Sky. The Group had a further 33,000 customers registered to UK Online, Easynet's residential broadband service, bringing the total number of broadband customers to 292,000.

In telephony (Sky Talk), the focus was enhancing our package offering and migrating the majority of our existing customers to our new packages. Customers reached 223,000, up from 195,000 at the end of September, with further acceleration in the month of January following the launch of our 'See, Speak, Surf' package. There were 236,000 Sky Talk customers by 28 January 2007 and 19% of broadband customers also opted for our Sky Talk package.

The Group continued to make excellent progress in reducing programming costs as a percentage of sales. As a consequence, gross margin increased by three percentage points to 63% (excluding the exceptional gain of £65 million). The value of our content offering was reflected in our record six million Sky Sports subscribers and the highest rating for an individual series on Sky One, with Terry Pratchett's 'Hogfather' attracting the channel's highest-ever audience for a commissioned programme of 2.8 million and the first six episodes of 'Lost' attracting an average audience of 1.9 million viewers.

# 223,000

SKY TALK CUSTOMERS  
AT HALF YEAR

# 70%

OF ON-NET  
CUSTOMERS OPTED  
FOR PAID-FOR  
PACKAGES

# Financial Review

The Group's financial performance for the half year reflects the investment in Sky Broadband, operating losses from Easynet Enterprise and net exceptional items. Group revenue of £2,220 million included £22 million from Sky Broadband and £77 million from Easynet Enterprise. Group operating profit of £395 million included net operating losses of £73 million from Sky Broadband, £11 million of losses from Easynet Enterprise and a net exceptional gain of £59 million.

Excluding Sky Broadband, Easynet Enterprise and net exceptional gains, operating profit was £420 million, an increase of 1% on the six months to 31 December 2005 ('comparable period'). Year-on-year profit growth in the first half was affected by a substantially weaker TV advertising sector, continued decline in cable wholesale revenue, a full half year of CRM depreciation and the high levels of new customers joining Sky and customer upgrades, which lead to higher short-term costs. We expect the second half to benefit through growth in ARPU, a seasonally lower level of gross additions and upgrades and further marketing efficiencies in SAC.

The operating loss from Sky Broadband is tracking in line with previous guidance. Sky Broadband is expected to break even in the year to 30 June 2010 and has an attractive standalone NPV before wider benefits to the Group.

## Revenue

To improve presentation, we have chosen to re-analyse the revenue categories previously reported. 'Retail Subscription' revenue now includes all subscription revenue from residential and business customers including Sky Broadband and Sky Talk. We have introduced a new category for installation, hardware and service revenue. 'Other Revenue' now principally includes Easynet Enterprise, Sky Active and technical platform service fees.

Group revenue showed good growth, increasing by 10% for the six months ended 31 December 2006 to £2,220 million (2005/06: £2,016 million), despite the advertising sector downturn and a fall in wholesale revenue.

Retail subscription revenue increased by 5% on the comparable period to £1,638 million (2005/06: £1,557 million) and included £19 million from Sky Broadband and £2 million from Easynet Enterprise. Growth was primarily driven by a 5% increase in the average number of DTH customers, partially offset by a 1% year-on-year decline in average revenue per customer due to the cumulative impact of previous viewing package discounts to new and existing customers.

Wholesale revenue fell by 3% to £109 million and continues to disappoint. Advertising revenue was flat year-on-year at £171 million, significantly outperforming the overall TV advertising sector, which we estimate contracted by 8.6% over the same period. Outperformance was driven by higher advertising share year-on-year, up from an average of 12.7% in six months to December 2005 to 13.9% in the six months to December 2006. We expect UK TV advertising will contract further in calendar 2007, but we currently expect to continue to outperform the sector.

Sky Bet revenue was £4 million higher than the comparable prior period with good growth in internet sports betting and TV games.

Installation, hardware and service revenue was £119 million (including £2 million of Sky Broadband), up from £70 million in the comparable period. This increase reflects the strong gross additions and customer upgrades, as well as a higher proportion of premium-priced hardware sales.

**£2,220m**

REVENUE FOR THE HALF YEAR

**£395m**

OPERATING PROFIT FOR THE HALF YEAR

## Financial Review *continued*

Other revenue was £163 million (2005/06: £90 million), including £1 million from Sky Broadband and £75 million from Easynet Enterprise. On a like-for-like basis other revenue decreased by £3 million, largely due to a reduction in Sky Active and Sky magazine revenue.

### Gross margin

In programming, major investment in sports rights to further improve the quality of our channels, was offset by savings and efficiencies achieved in other areas. Reported programming costs were £748 million, including an exceptional £65 million credit from a third party channel provider. Programming costs excluding this exceptional gain increased by £3 million with a gross margin of 63%. Excluding Sky Broadband and Easynet Enterprise and the exceptional £65 million credit, gross margin increased by two percentage points on the comparable period to 62%.

Sports costs increased by £35 million, driven primarily by one-off events such as the Ryder Cup (which was also transmitted in HD) and ECB cricket, with the first summer of exclusive live coverage of all domestic, international and county cricket. Movie costs fell by £16 million to £143 million, principally as a result of favourable contract renewals and £2 million of foreign exchange benefits. News and Entertainment costs were £5 million lower. Excluding the exceptional receipt of £65 million, like-for-like third party costs fell by £11 million to £156 million, reflecting improved distribution agreements and the impact of Film4's re-launch as a subscription-free channel.

### Profit

Operating profit of £395 million (2005/06: £414 million) included a net exceptional gain of £59 million, Sky Broadband losses of £73 million and Easynet Enterprise losses of £11 million.

Sky Broadband net operating losses of £73 million comprised revenue of £22 million and operating costs of £95 million; £21 million of which are included in subscriber management; £35 million in transmission; £29 million in marketing; and £10 million administration. Easynet Enterprise net operating losses of £11 million comprised revenue of £77 million and operating costs of £88 million; of which £7 million are included in subscriber management; £54 million in transmission; £2 million in marketing and £25 million in administration.

Operating costs excluding programming were £1,077 million (2005/06: £792 million). Excluding Sky Broadband and Easynet Enterprise costs of £183 million and an exceptional charge of £6 million, other operating costs increased by £96 million, reflecting strong gross additions, high levels of product upgrades and investment in infrastructure and increased contact centre resource.

Total marketing costs were £375 million (2005/06: £332 million), up by £12 million on a like-for-like basis, with the costs of strong gross additions and increased product upgrades partially offset by efficiencies in SAC. SAC fell by £15 versus the second half of the 2005/06 financial year or by £4 on the comparable period to £246, benefiting from the impact of broadband, as we were able to spread our fixed marketing spend per subscriber over a broader base. Other savings were driven by a higher proportion of premium-priced HD boxes as well as some supply chain savings.

Total subscriber management costs were £313 million (2005/06: £219 million), up by £66 million on a like-for-like basis. Half of this growth related directly to increased installation costs (partially offset by installation, hardware and service revenue) and the remainder from higher call-centre costs and depreciation relating to the implementation of new CRM systems.

# £246m

PROFIT FOR THE HALF YEAR

# 14.0p

BASIC EPS FOR THE HALF YEAR

The remaining other operating expenses of £389 million (2005/06: £241 million) included £124 million of Sky Broadband and Easynet Enterprise costs and included an exceptional charge of £6 million relating to the legal costs of the Group's claim against EDS, which provided services to the Group as part of the Group's investment in customer relationship management systems software and infrastructure. The amount, which may be recovered by the Group, will not be finally determined until resolution of the claim and we currently expect to incur costs of around £20 million during the current financial year.

After the Group's share of operating profits from joint ventures of £6 million (2005/06: £7 million) and a net interest charge of £45 million (2005/06: £31 million), which included positive £8 million mark-to-market movement (2005/06: £4 million) on the value of non-IFRS hedge accounted derivatives, the Group made a profit before tax for the period of £356 million.

The total tax charge for the period was £110 million (2005/06: £116 million), at an effective rate of 31%.

### Earnings

The Group's profit for the period was £246 million (2005/06: £274 million), generating basic EPS of 14.0p (2005/06: 14.9p). Adjusted profit for the period was £199 million (2005/06: £271 million), generating adjusted earnings per share of 11.3p compared to 14.7p in the comparable period. The 2005/06 share buyback programme resulted in the number of shares outstanding in the period falling by 4.5% to 1,762 million (2005/06: 1,845 million).

### Exceptional items

The Group reported net exceptional gains of £59 million within operating profit, consisting of two items. Included within third party costs is a £65 million credit resulting from the payment relating to a proportion of the value of certain third party channels. Partially offsetting this was a charge of £6 million recorded within administration expenses relating to the legal costs of the Group's claim against EDS.

### Cash flow

Operating profit for the period was £395 million, generating EBITDA of £486 million. Following a higher working capital outflow of £121 million, the Group generated a cash inflow from operations of £365 million (2005/06: £514 million).

Working capital was impacted primarily by timing differences on the receipt of an exceptional third party settlement, which was recognised in the income statement for the period, with cash received in January, and by earlier payments to suppliers relative to the prior year in order to take advantage of early payment discounts.

Capital expenditure for the period was £158 million, including £91 million investment in Sky Broadband and Easynet Enterprise as well as investment in infrastructure and IT systems.

After acquisition spend of £994 million, relating to the investment in ITV, You Me TV and 365 Media Group plc, interest of £60 million, cash taxes of £39 million and returns to shareholders of £331 million, net debt increased to £1,940 million as at 31 December 2006.

**£365m**

CASH FROM  
OPERATING ACTIVITIES

## Financial Review *continued*

### Corporate

Sky announced the purchase of 17.9% of ITV plc on 17 November 2006 for a total consideration of £946 million including fees and taxes. The fair value of these shares was £741 million at the end of December 2006, resulting in a £205 million non-cash fair value adjustment to balance sheet reserves.

On 15 December 2006, the Group made a recommended cash offer for the entire share capital of 365 Media Group plc ('365'). The offer became unconditional in all respects on 23 January 2007 and we are now compulsorily acquiring 365's remaining shares and seeking to delist the company from AIM. Under IFRS this investment was marked to market at the period end, with the loss of £2 million being taken to reserves.

### Corporate responsibility

As one of the UK's leading consumer franchises, reputation is a key competitive differentiator. Following the achievement of Carbon Neutral status in May 2006, the success of Sky's environmental programme, The Bigger Picture, was externally recognised with a number of awards during the half year. Sky won the National Energy Efficiency award for large businesses and was also named the overall National Champion for Energy Efficiency. The awards were judged on a number of criteria including demonstrable results, environmental impact, financial and other savings and impact on customers, audiences and end-users. For example, just one element of the improvement programme, installation of oil-less chillers in four Sky buildings, resulted in energy and cost savings of 40% (compared to previous installations) and £280,000 per annum.

Sky also won an inaugural United Nations Environment Programme (UNEP) sponsored Green Award for sustainable business. Sky was commended for a far-reaching programme that had produced tangible results such as achieving Carbon Neutral status and reaching out to employees, business partners and customers.

## Winner

NATIONAL ENERGY  
EFFICIENCY AWARD  
FOR LARGE  
BUSINESSES

## Results highlights

All financial results have been prepared in accordance with International Financial Reporting Standards ('IFRS'), including comparatives.

## Reconciliation of reported financial information to adjusted financial information

	2006/07 Half year			2005/06 Half year £ million (unaudited)
	Reported £ million (unaudited)	Adjusting items £ million (unaudited) <sup>(1)</sup>	Adjusted £ million (unaudited)	
<b>Income statement</b>				
Revenue	2,220 <sup>(2)</sup>		2,220	2,016
Gross profit	1,472	(65)	1,407	1,206
Operating profit	395 <sup>(3)</sup>	(59)	336	414
Profit for the period	246	(47)	199	274
<b>Cash flow information</b>				
Cash generated from operations	365	6	371	514
Net debt <sup>(4)</sup>	1,940	-	1,940	458

<sup>1</sup> Adjusting items include a one-off receipt from a third party channel provider for £65 million, £6 million charge for litigation costs, £8 million mark-to-market gain on financial derivatives and the tax effect of these items.

<sup>2</sup> Revenues include £22 million from Sky Broadband and £77 million from Easynet Enterprise.

<sup>3</sup> Operating profit includes net operating loss of £73 million from Sky Broadband and £11 million from Easynet Enterprise.

<sup>4</sup> Cash, cash equivalents, short-term deposits, borrowings and borrowings-related financial instruments.

## Subscribers to Sky Channels

	Second quarter as at 31 December 2006	Second quarter as at 31 December 2005
<b>DTH homes<sup>(1, 2, 3)</sup></b>		
Total TV homes in the UK and Ireland <sup>(4)</sup>	8,441,000	8,059,000
DTH homes as a percentage of total UK and Ireland TV homes	26,766,000	26,585,000
Cable - UK	32%	30%
Cable - Ireland	3,397,000	3,292,000
<b>Total Sky pay homes</b>	605,000	597,000
Total Sky pay homes as a percentage of total UK and Ireland TV homes	12,443,000	11,948,000
Sky+ homes	46%	45%
Multiroom homes <sup>(5)</sup>	1,968,000	1,281,000
HD homes	1,226,000	906,000
Broadband customers	184,000	-
DTT - UK <sup>(6)</sup>	193,000	-
	7,971,000	6,363,000

<sup>1</sup> Includes DTH subscribers in Republic of Ireland (465,020, as at 31 December 2006).

<sup>2</sup> DTH subscribers includes only primary subscriptions to Sky (no additional units are counted for Sky+ or Multiroom subscriptions). This does not include customers taking Sky's Freesat offering or churned customers viewing free-to-air channels.

<sup>3</sup> DTH homes include subscribers taking Sky packages via DSL through Homechoice.

<sup>4</sup> Total UK homes estimated by BARB and taken from the beginning of the month following the period end (latest figures as at 1 January 2007). Total Ireland homes estimated by Nielsen Media Research, conducted on an annual basis in July with results available in September (latest figures as at July 2006).

<sup>5</sup> Multiroom includes households subscribing to more than one digibox. (No additional units are counted for the second or any subsequent Multiroom subscriptions.)

<sup>6</sup> DTT homes estimated by BARB and taken from the beginning of the following month (latest figures as at 1 January 2007). These include Sky or Cable homes that already take multi-channel TV.

## Consolidated Income Statement for the half year ended 31 December 2006

	Notes	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
<b>Revenue</b>	2	<b>2,220</b>	2,016	4,148
Operating expense	3	<b>(1,825)</b>	(1,602)	(3,271)
<b>Operating profit</b>		<b>395</b>	414	877
Share of results of joint ventures and associates		<b>6</b>	7	12
Investment income		<b>24</b>	20	52
Finance costs		<b>(69)</b>	(51)	(143)
<b>Profit before tax</b>		<b>356</b>	390	798
Taxation		<b>(110)</b>	(116)	(247)
<b>Profit for the period</b>		<b>246</b>	274	551
<b>Earnings per share from profit for the period (in pence)</b>				
Basic	4	<b>14.0p</b>	14.9p	30.2p
Diluted	4	<b>14.0p</b>	14.9p	30.1p

The accompanying notes are an integral part of this consolidated income statement.

## Consolidated Statement of Recognised Income and Expense for the half year ended 31 December 2006

	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
<b>Profit for the period</b>	<b>246</b>	274	551
<b>Net (losses) gains recognised directly in equity</b>			
Loss on available for sale investments	<b>(207)</b>	-	-
Cash flow hedges	<b>(58)</b>	19	(160)
Tax on cash flow hedges	<b>17</b>	(6)	48
	<b>(248)</b>	13	(112)
<b>Amounts reclassified and reported in the Income Statement</b>			
Cash flow hedges	<b>79</b>	(18)	106
Tax on cash flow hedges	<b>(23)</b>	6	(32)
	<b>56</b>	(12)	74
<b>Net (losses) gains not recognised in profit for the period</b>	<b>(192)</b>	1	(38)
<b>Total recognised income and expense for the period</b>	<b>54</b>	275	513

The accompanying notes are an integral part of this consolidated statement of recognised income and expense.

# Consolidated Balance Sheet as at 31 December 2006

	Note	31 December 2006 £ million (unaudited)	31 December 2005 £ million (unaudited)	30 June 2006 £ million (audited)
<b>Non-current assets</b>				
Goodwill		659	417	637
Intangible assets		209	221	218
Property, plant and equipment		593	349	519
Investments in joint ventures and associates		31	29	28
Available for sale investments		771	52	2
Deferred tax assets		79	79	100
Derivative financial assets		-	13	-
		<b>2,342</b>	1,160	1,504
<b>Current assets</b>				
Inventories		609	568	324
Trade and other receivables		568	389	489
Short-term deposits		202	764	647
Cash and cash equivalents		402	889	816
Derivative financial assets		6	29	7
		<b>1,787</b>	2,639	2,283
<b>Total assets</b>		<b>4,129</b>	3,799	3,787
<b>Current liabilities</b>				
Borrowings		548	174	163
Trade and other payables		1,469	1,376	1,247
Current tax liabilities		140	116	82
Provisions		4	6	6
Derivative financial liabilities		36	26	49
		<b>2,197</b>	1,698	1,547
<b>Non-current liabilities</b>				
Borrowings		1,751	1,854	1,825
Other payables		63	23	66
Provisions		18	-	19
Derivative financial liabilities		245	80	209
		<b>2,077</b>	1,957	2,119
<b>Total liabilities</b>		<b>4,274</b>	3,655	3,666
<b>Shareholders' (deficit) equity</b>	6	<b>(145)</b>	144	121
<b>Total liabilities and shareholders' (deficit) equity</b>		<b>4,129</b>	3,799	3,787

The accompanying notes are an integral part of this consolidated balance sheet.

These condensed interim financial statements were approved by the Board of Directors on 30 January 2007.

# Consolidated Cash Flow Statement for the half year ended 31 December 2006

	Note	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
<b>Cash flows from operating activities</b>				
Cash generated from operations	7	365	514	1,004
Interest received		32	16	43
Taxation paid		(39)	(76)	(172)
<b>Net cash from operating activities</b>		<b>358</b>	<b>454</b>	<b>875</b>
<b>Cash flows from investing activities</b>				
Dividends received from joint ventures and associates		4	3	7
Net funding to joint ventures and associates		-	(1)	(2)
Purchase of property, plant and equipment		(131)	(58)	(169)
Purchase of intangible assets		(27)	(36)	(43)
Purchase of available for sale investments		(975)	(51)	-
Decrease (increase) in short-term deposits		445	(570)	(453)
Purchase of subsidiaries (net of cash and cash equivalents purchased)		(19)	-	(209)
<b>Net cash used in investing activities</b>		<b>(703)</b>	<b>(713)</b>	<b>(869)</b>
<b>Cash flows from financing activities</b>				
Proceeds from borrowings		550	1,014	1,014
Repayment of borrowings		(191)	-	-
Proceeds from disposal of shares in Employee Share Ownership Plan ('ESOP')		8	7	13
Purchase of own shares for ESOP		(13)	-	(17)
Purchase of own shares for cancellation		(214)	(240)	(408)
Interest paid		(92)	(44)	(105)
Dividends paid to shareholders		(117)	(92)	(191)
<b>Net cash (used in) from financing activities</b>		<b>(69)</b>	<b>645</b>	<b>306</b>
Effect of foreign exchange rate movements		-	-	1
<b>Net (decrease) increase in cash and cash equivalents</b>		<b>(414)</b>	<b>386</b>	<b>313</b>
<b>Cash and cash equivalents at the beginning of the period</b>		<b>816</b>	<b>503</b>	<b>503</b>
<b>Cash and cash equivalents at the end of the period</b>		<b>402</b>	<b>889</b>	<b>816</b>

The accompanying notes are an integral part of this consolidated cash flow statement.

# Notes to the Interim Financial Statements

## 1. Basis of preparation

The condensed interim financial statements for the half year ended 31 December 2006 have been prepared in accordance with accounting policies and method of computation consistent with those applied in the financial statements for the year ended 30 June 2006, with the exception of a new accounting policy relating to derivatives that qualify for fair value hedge accounting.

The condensed interim financial statements for the half year ended 31 December 2006 do not constitute statutory accounts as defined in section 240 of the Companies Act 1985 and are unaudited, but have been formally reviewed by Deloitte & Touche LLP. Their report is not modified in any respect. The condensed interim financial statements were approved by the Board on 30 January 2007. The financial information for the full year ended 30 June 2006 is extracted from the financial statements for that year. A copy of the statutory accounts has been delivered to the Registrar of Companies. The auditors' report on those financial statements was unqualified and did not contain any statement under section 237(2) or (3) of the Companies Act 1985.

The Group has designated certain derivatives as fair value hedges under IAS 39 'Financial Instruments: Recognition and Measurement'. Any initial fair value associated with the derivatives is amortised over the life of the designated hedged items using the effective interest method. Any changes in the fair value of the derivatives are immediately recognised in the income statement. The carrying amount of the underlying hedged items is adjusted for any gain or loss in the fair value of the hedged risks and recognised in the income statement.

## 2. Revenue

	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
Retail subscription	1,638	1,557	3,157
Wholesale subscription	109	112	224
Advertising	171	171	342
Sky Bet	20	16	37
Installation, hardware and service	119	70	131
Other	163	90	257
	<b>2,220</b>	<b>2,016</b>	<b>4,148</b>

To provide a more relevant presentation, management has chosen to re-analyse the revenue categories from those previously reported. Other revenue now principally includes income from Easynet Enterprise, Sky Active and technical platform service revenue.

## 3. Operating expense

	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
Programming	748	810	1,599
Transmission and related functions	181	87	234
Marketing	375	332	622
Subscriber management	313	219	468
Administration	208	154	348
	<b>1,825</b>	<b>1,602</b>	<b>3,271</b>

Included within programming for the half year ended 31 December 2006 is a £65 million credit due to the Group, arising from certain contractual rights under one of the Group's channel distribution agreements. This item was previously disclosed as a contingent asset in the Group's June 2006 financial statements. Included within administration for the half year ended 31 December 2006 is £6 million of expense relating to the legal costs of the Group's claim against EDS (an information and technology solutions provider (see note 8b)).

## Notes to the Interim Financial Statements continued

### 4. Earnings per share

	2006/07 Half year Millions of shares (unaudited)	2005/06 Half year Millions of shares (unaudited)	2005/06 Full year Millions of shares (audited)
<b>Weighted average number of shares</b>			
Ordinary shares	1,765	1,849	1,830
ESOP trust ordinary shares	(3)	(4)	(3)
<b>Basic shares</b>	<b>1,762</b>	1,845	1,827
Dilutive ordinary shares from share options	1	2	5
<b>Diluted shares</b>	<b>1,763</b>	1,847	1,832

The calculation of diluted earnings per share excludes 21 million share options (2005/06: half year 34 million; full year 37 million), which could potentially dilute earnings per share in the future. These options do not currently have a dilutive effect as the exercise price of the options exceeds the average market price of ordinary shares during the period.

Basic and diluted earnings per share is calculated by dividing profit for the period into the weighted average number of shares for the period. In order to provide a measure of underlying performance, management have chosen to present an adjusted profit for the period which excludes items that may distort comparability. Such items arise from events or transactions that fall within the ordinary activities of the Group, but which management believes should be separately identified to help explain underlying performance.

	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
<b>Reconciliation from profit for the period to adjusted profit for the period</b>			
Profit for the period	246	274	551
Remeasurement of all derivative financial instruments (not qualifying for hedge accounting)	(8)	(4)	14
Amount receivable from channel distribution agreement (see note 3)	(65)	-	-
Legal costs relating to claim against EDS (see note 3)	6	-	-
Tax effect of above items	20	1	(4)
<b>Adjusted profit for the period</b>	<b>199</b>	271	561

	2006/07 Half year pence (unaudited)	2005/06 Half year pence (unaudited)	2005/06 Full year pence (audited)
<b>Earnings per share from profit for the period</b>			
Basic	14.0p	14.9p	30.2p
Diluted	14.0p	14.9p	30.1p
<b>Adjusted earnings per share from profit for the period</b>			
Basic	11.3p	14.7p	30.7p
Diluted	11.3p	14.7p	30.6p

## 5. Dividends

	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
2005 Final dividend paid: 5.00p per ordinary share	-	92	92
2006 Interim dividend paid: 5.50p per ordinary share	-	-	99
2006 Final dividend paid: 6.70p per ordinary share	117	-	-
	<b>117</b>	92	191
<b>Dividends proposed after the balance sheet date and not recognised as a liability</b>			
2007 Interim dividend proposed: 6.60p per ordinary share	<b>115</b>	-	-

The Directors declare an interim dividend of 6.6 pence per Ordinary Share. The ex-dividend date will be 28 March 2007 and the dividend will be paid on 24 April 2007 to all shareholders of record on 30 March 2007.

## 6. Reconciliation of movement in shareholders' (deficit) equity

	Share capital £ million	Share premium £ million	ESOP reserve £ million	Hedging reserve £ million	Available for sale reserve £ million	Other reserves £ million	Retained earnings £ million	Total shareholders' (deficit)/equity £ million
At 1 July 2005	934	1,437	(32)	(14)	-	273	(2,411)	187
Purchase of own shares for cancellation	(23)	-	-	-	-	23	(240)	(240)
Recognition and transfer of cash flow hedges	-	-	-	1	-	-	-	1
Tax on items taken directly to equity	-	-	-	-	-	-	(2)	(2)
Share-based payment	-	-	15	-	-	-	1	16
Profit for the period	-	-	-	-	-	-	274	274
Dividends	-	-	-	-	-	-	(92)	(92)
At 1 January 2006	911	1,437	(17)	(13)	-	296	(2,470)	144
Purchase of own shares for cancellation	(15)	-	-	-	-	15	(168)	(168)
Recognition and transfer of cash flow hedges	-	-	-	(55)	-	-	-	(55)
Tax on items taken directly to equity	-	-	-	16	-	-	4	20
Share-based payment	-	-	(8)	-	-	-	10	2
Profit for the period	-	-	-	-	-	-	277	277
Dividends	-	-	-	-	-	-	(99)	(99)
At 1 July 2006	896	1,437	(25)	(52)	-	311	(2,446)	121
Purchase of own shares for cancellation	(19)	-	-	-	-	19	(214)	(214)
Recognition and transfer of cash flow hedges	-	-	-	21	-	-	-	21
Tax on items taken directly to equity	-	-	-	(6)	-	-	(1)	(7)
Revaluation of available for sale investments	-	-	-	-	(207)	-	-	(207)
Share-based payment	-	-	1	-	-	-	11	12
Profit for the period	-	-	-	-	-	-	246	246
Dividends	-	-	-	-	-	-	(117)	(117)
<b>At 31 December 2006</b>	<b>877</b>	<b>1,437</b>	<b>(24)</b>	<b>(37)</b>	<b>(207)</b>	<b>330</b>	<b>(2,521)</b>	<b>(145)</b>

The periods from 1 July to 31 December and 1 January to 30 June are unaudited.

## Notes to the Interim Financial Statements continued

### Purchase of own shares and capital redemption reserve

On 12 November 2004, the Company's shareholders approved a resolution at the AGM for the Company to purchase up to 97 million ordinary shares. On 4 November 2005, the Company's shareholders approved a resolution at the AGM for the Company to further purchase up to 92 million ordinary shares. During the financial year ended 30 June 2006, the Company purchased, and subsequently cancelled, 76 million ordinary shares at an average price of £5.30 per share, with a nominal value of £38 million, for a consideration of £408 million. The nominal value of the shares cancelled has been credited to other reserves. Consideration included stamp duty and commission of £3 million. During the half year to 31 December 2006, the Company purchased, and subsequently cancelled a further 38 million ordinary shares at an average price of £5.55, with a nominal value of £19 million, for a consideration of £214 million. In addition, during the half year ended 31 December 2006, the Trustee of the ESOP purchased 2 million of the Company's ordinary shares. These shares are held by the ESOP and will be used to satisfy the future exercise of share options and share awards by the Group's employees. At 31 December 2006, the Group's ESOP held 4,294,732 Ordinary Shares in the Company at an average cost of £5.64 per share.

### Share option schemes

During the half year to 31 December 2006, 2,554,144 shares (2005/06: half year 2,617,771 shares; full year 4,160,336 shares) were utilised relating to the exercise of Long Term Incentive Plan ('LTIP'), Equity Bonus Plan ('EBP'), Key Contributor Plan ('KCP'), Executive Share Option Scheme and Sharesave Scheme awards.

### Other reserves

The Group's other reserves include a capital redemption reserve, a merger reserve and a special reserve.

## 7. Note to the consolidated cash flow statement

Reconciliation of profit before taxation to cash generated from operations

	2006/07 Half year £ million (unaudited)	2005/06 Half year £ million (unaudited)	2005/06 Full year £ million (audited)
<b>Profit before tax</b>	<b>356</b>	390	798
Depreciation of property, plant and equipment	58	36	89
Amortisation of intangible assets	33	20	51
Net finance costs	45	31	91
Share of results of joint ventures and associates	(6)	(7)	(12)
Increase in trade and other receivables	(118)	(54)	(102)
(Increase) decrease in inventories	(294)	(211)	31
Increase in trade and other payables	289	312	55
Decrease in provisions	(3)	(7)	(13)
Decrease in derivative financial instruments	5	4	16
<b>Cash generated from operations</b>	<b>365</b>	514	1,004

## 8. Other matters

### a) Contingent liabilities

The Group has contingent liabilities by virtue of its investments in joint ventures and associates that are unlimited companies, or partnerships, which include The History Channel (UK), Paramount UK and NGC UK. The Group's share of contingent liabilities of its joint ventures and associates incurred jointly with the other investors is nil (2005/06: half year nil; full year nil).

The Directors do not expect any material loss to arise from the above contingent liabilities.

### b) Contingent assets

The Group has served a claim for a material amount against EDS (an information and technology solutions provider), which provided services to the Group as part of the Group's investment in customer management systems software and infrastructure. The amount, which may be recovered by the Group, will not be finally determined until resolution of the claim.

### c) Changes in estimates

There have been no material changes in estimates of amounts reported in the six months ended 31 December 2006.

# Independent Review Report to the members of British Sky Broadcasting Group plc

## Introduction

We have been instructed by British Sky Broadcasting Group plc (the 'Company') to review the financial information for the six months ended 31 December 2006 which comprise the consolidated income statement, the consolidated balance sheet, the consolidated statement of recognised income and expense, the consolidated cash flow statement and related notes 1 to 8. We have read the other information contained in the interim report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the Company in accordance with Bulletin 1999/4 issued by the Auditing Practices Board. Our work has been undertaken so that we might state to the Company those matters we are required to state to them in an independent review report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our review work, for this report, or for the conclusions we have formed.

## Directors' responsibilities

The interim report, including the financial information contained therein, is the responsibility of, and has been approved by, the directors. The directors are responsible for preparing the interim report in accordance with the Listing Rules of the Financial Services Authority which require that the accounting policies and presentation applied to the interim figures are consistent with those applied in preparing the preceding annual accounts except where any changes, and the reasons for them, are disclosed.

## Review work performed

We conducted our review in accordance with the guidance contained in Bulletin 1999/4 issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of group management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit performed in accordance with International Standards on Auditing (UK and Ireland) and therefore provides a lower level of assurance than an audit. Accordingly, we do not express an audit opinion on the financial information.

## Review conclusion

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 31 December 2006.

## Deloitte & Touche LLP

Chartered Accountants  
London  
30 January 2007

# Shareholder Information

## Board of Directors

Rupert Murdoch (Chairman)  
Lord Rothschild (Deputy Chairman and Senior Independent Non-Executive Director)  
James Murdoch (Chief Executive Officer)  
Jeremy Darroch (Chief Financial Officer)  
Chase Carey  
David DeVoe  
David Evans  
Nicholas Ferguson (Remuneration Committee Chairman)  
Andrew Higginson  
Allan Leighton (Audit Committee Chairman)  
Jacques Nasser  
Gail Rebuck  
Arthur Siskind  
Lord Wilson of Dinton (Corporate Governance and Nominations Committee Chairman)

## Alternate Directors

Rupert Murdoch, David DeVoe, Arthur Siskind and Chase Carey have appointed each of the others to act as their alternate Director and in addition have appointed Leslie Hinton as their alternate Director. David Evans has appointed Allan Leighton as his alternate Director.

## Company Secretary

Dave Gormley

## Financial Calendar

2006/2007 Third quarter results	May 2007
2006/2007 Preliminary results	July 2007
Annual General Meeting	Nov 2007

## Company's Registered Office

Grant Way  
Isleworth  
Middlesex TW7 5QD  
Telephone 0870 195 6600

## The Sky Website

The Sky website at [www.sky.com](http://www.sky.com) details the Company's product offering and provides a link to the Company's Corporate website where investor and media information can be accessed.

## Registrars

Lloyds TSB Registrars  
The Causeway  
Worthing  
West Sussex BN99 6DA  
Telephone 0870 600 3970  
[www.shareview.co.uk](http://www.shareview.co.uk)

## Shareholder Enquiries

All administrative enquiries relating to shareholders, such as notification of change of address or the loss of a share certificate, should be made to the Company's Registrar, Lloyds TSB Registrars, whose address is given above.

## Dividends

Shareholders can have their dividends paid directly into a UK bank or building society account with the tax voucher sent direct to their registered address. Please contact Lloyds TSB Registrars for a dividend mandate form.

### **Dividend Reinvestment Plan**

The Company operates a Dividend Reinvestment Plan ('DRIP') which enables shareholders to buy the Company's shares on the London stock market with their cash dividend. Further information about the DRIP is available from Lloyds TSB Registrars. The helpline number is 0870 241 3018 from inside the UK and +44 1903 845 295 from overseas.

### **ADR Depository**

The Bank of New York  
Investor Services  
P.O. Box 11258  
Church Street Station  
New York NY 10286-1258  
USA  
Telephone (US) 1-888-BNY-ADRS  
Telephone (International) +1 212 815 3700  
[www.adrbny.com](http://www.adrbny.com)

### **Auditors**

Deloitte & Touche LLP  
Hill House  
1 Little New Street  
London EC4A 3TR

### **Principal Bankers**

Royal Bank of Scotland  
St Andrew's Square  
Edinburgh  
EH2 2YB

### **Solicitors**

Herbert Smith LLP  
Exchange House  
Primrose Street  
London EC2A 2HS

### **Company Registration Number**

2247735

# Glossary

## Use of measures not defined under IFRS

These interim financial statements contain certain information on the Group's financial position, operating results and cash flows that has been derived from measures calculated in accordance with IFRS. This information should not be read in isolation of the related IFRS measures.

## Useful definitions

Definition	Description
Adjusted profit for the period	Profit for the period adjusted to remove mark-to-market movements in derivative financial instruments that do not qualify for hedge accounting, exceptional items and any changes in the estimate of recoverable tax assets in respect of prior years
Adjusted earnings per share	Adjusted profit divided by the weighted average number of ordinary shares in issue during the year
ARPU	Average Revenue Per User: the amount spent by the Group's residential subscribers in the quarter, divided by the average number of residential subscribers in the quarter, annualised
Churn	The rate at which subscribers relinquish their subscriptions, expressed as a percentage of total subscribers
Digibox	Digital satellite reception equipment
EBITDA	Earnings before interest, taxation, depreciation and amortisation is calculated as operating profit before depreciation and amortisation or impairment of goodwill and intangible assets
Gross margin	Revenue less programming expenses as a proportion of revenue
Gross Sky Broadband bookings	The number of customers that have requested our broadband product, passed pre-sale checks and have been accepted by our booking system and invoiced for any relevant activation fees
Gross Sky Bet revenue	Gross stakes placed by customers on events taking place in the period and net customer losses in respect of casino, online roulette and similar interactive casino style games
HD	High Definition
Like-for-like	Excluding contribution from Sky Broadband and Easynet Enterprise and net exceptional amounts
Multichannel viewing share	Share of viewers of non-analogue terrestrial television
Multiroom	Installation of one or more additional Digiboxes in the household of an existing DTH subscriber
Net debt	Cash, cash equivalents, short-term deposits, borrowings and borrowings-related derivative financial instruments
On-net	Customers subscribing to our unbundled broadband product
Sky+	Sky's fully-integrated Personal Video Recorder (PVR) and satellite decoder
Viewing share	Number of people viewing a channel as a percentage of total viewing audience



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**British Sky Broadcasting Group plc**

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